State Transportation Commission Meeting

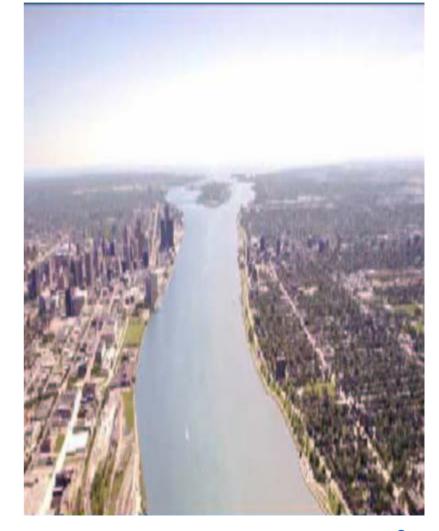
October 27, 2005

Kirk T. Steudle, Chief Deputy Director Michigan Department of Transportation

Overview

- Detroit RiverInternational CrossingStudy project update
- ❖ Governance of the New/Expanded Detroit River International Crossing

❖ Next Steps



Michigan's Vision for Borders



Provide for the seamless, safe and secure transport of goods, people and services in a cost-efficient and timely manner

Transportation Commission Border Policy: October 2004

Michigan's Goals for Borders

- 1. Assure adequate transportation capacity
- 2. Protect & upgrade border facilities
- 3. Study needs to improve & expand facilities
- 4. Enhance collaboration, coordination and communication with stakeholder groups
- 5. Collaborate with partners
- 6. Increase federal funding for borders
- 7. Cooperate with agencies to improve flow of trade while maintaining national security

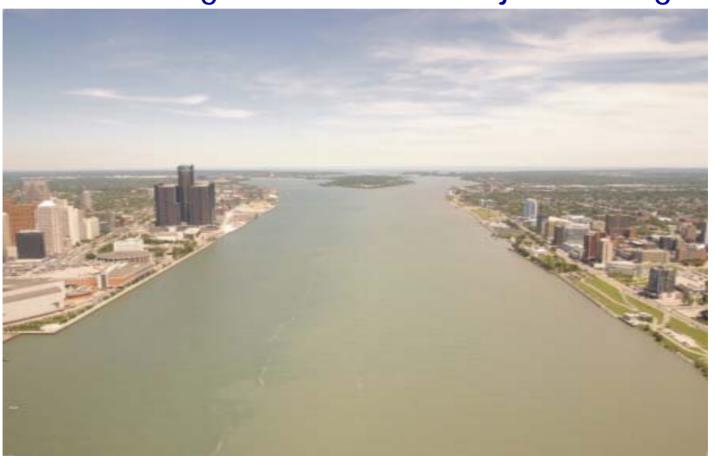
Michigan's Commitment to Borders

- * \$1 Billion in new infrastructure investments 2005-2013
- Greater cooperation and coordination efforts between U.S. and Canadian stakeholders
- Support federal policies and initiatives improving flow of people and goods, while enhancing security



The Detroit River International Crossing Study

Mohammed Alghurabi, Senior Project Manager



Detroit River International Crossing





Two countries

One border

One future crossing

The Border Transportation Partnership







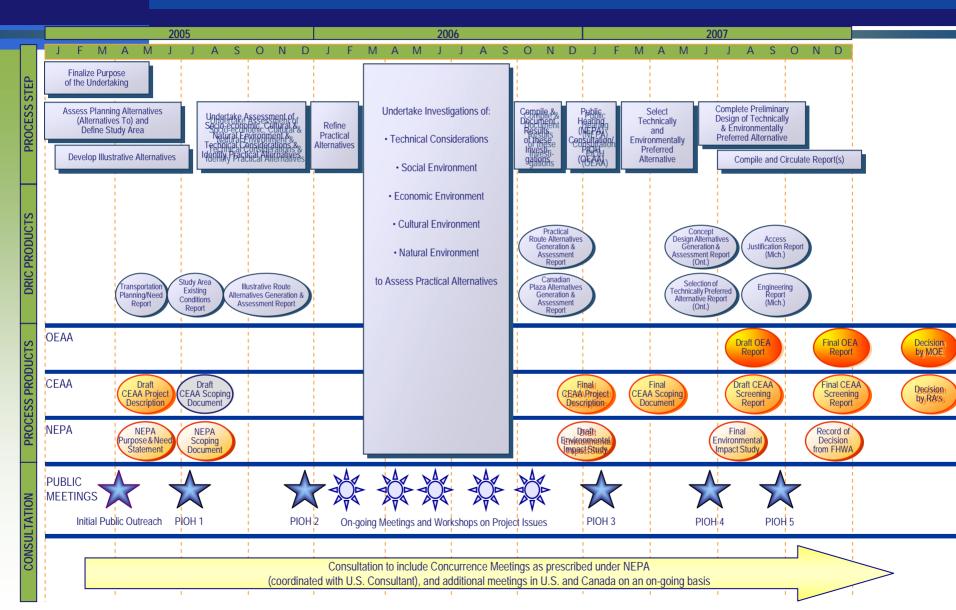


Detroit River International Crossing

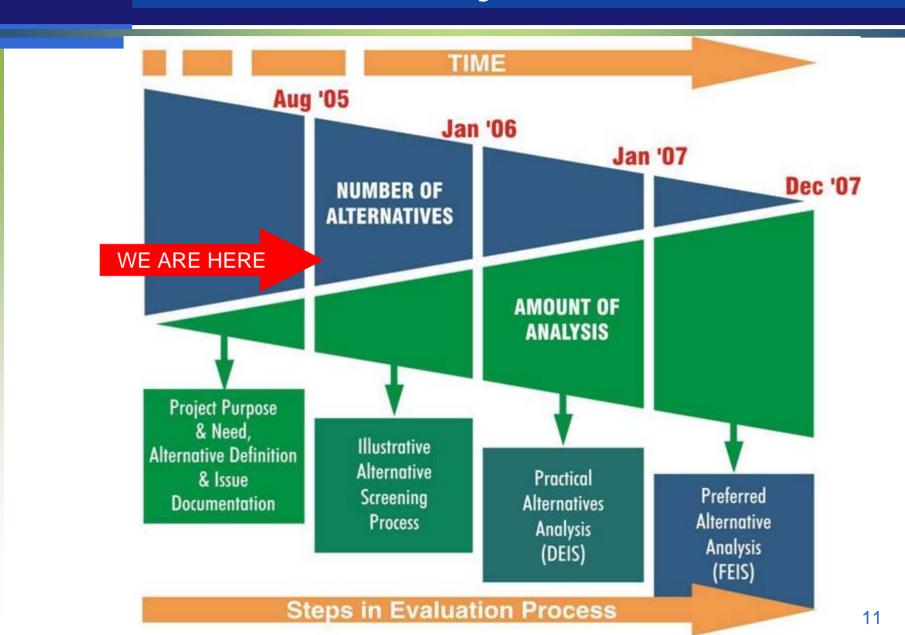
- ❖What is at stake?
 - National security
 - Regional, state, provincial and national economies

- **❖What is the challenge?**
 - Bi-National agreement

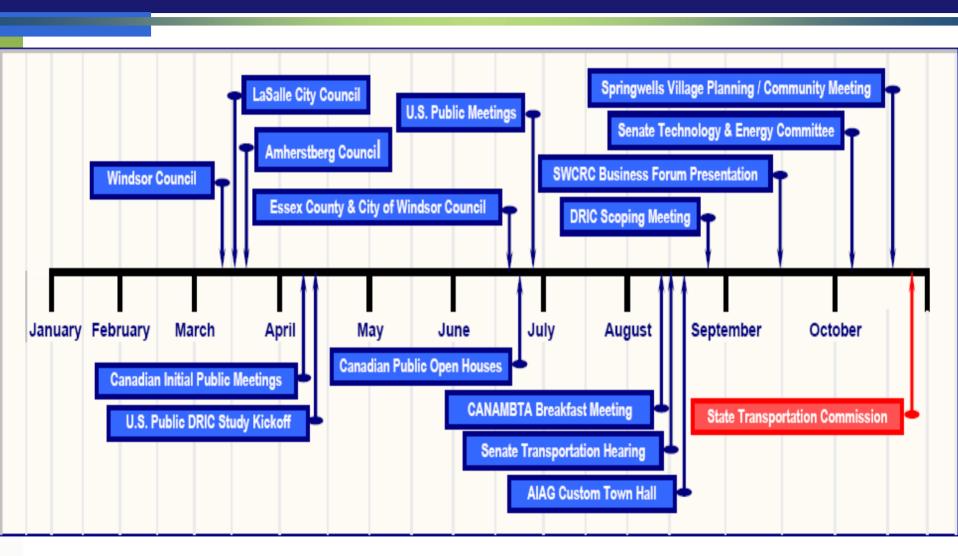
Study Process Schedule



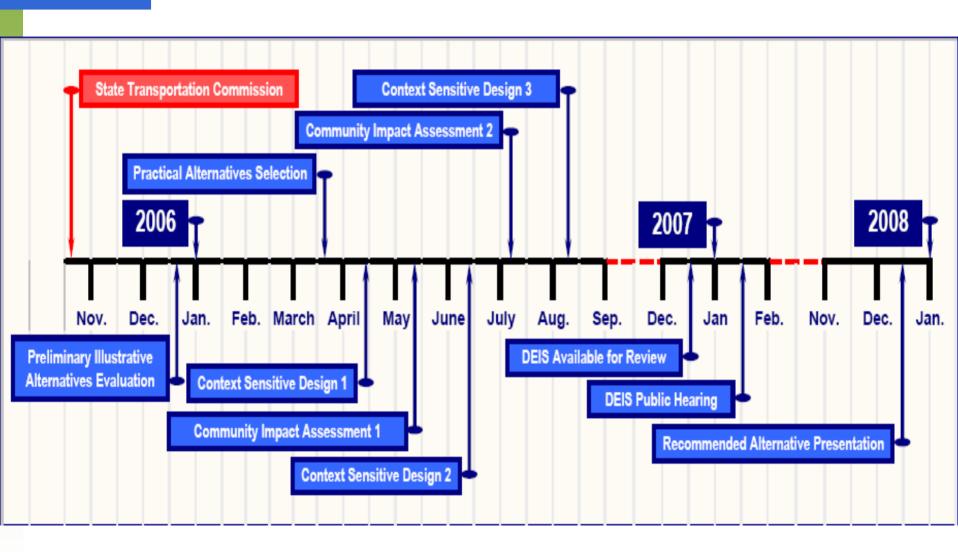
Overall Project Timeline



2005 Public Involvement Opportunities



Upcoming Public Involvement Opportunities



Additional Public Involvement Opportunities

Local Advisory Council (LAC)

Community groups reps and elected officials

Monthly meeting schedule

Local Agency Group (LAG)

Technical staff of local governmental units

Monthly meeting schedule

Private Sector Advisory Group

Bi-national private sector businesses

Quarterly meeting schedule

Components of New or Expanded International Crossing

International Crossing (Bridge or Tunnel):

The new crossing solution will accommodate six lanes over/under Detroit River

Inspection Plaza:

Sites that are 80-100 acres (30 to 40 hectares) in size and are close to the border are being sought.

Highway Connection:

6-lane freeway/controlled access facility is being planned

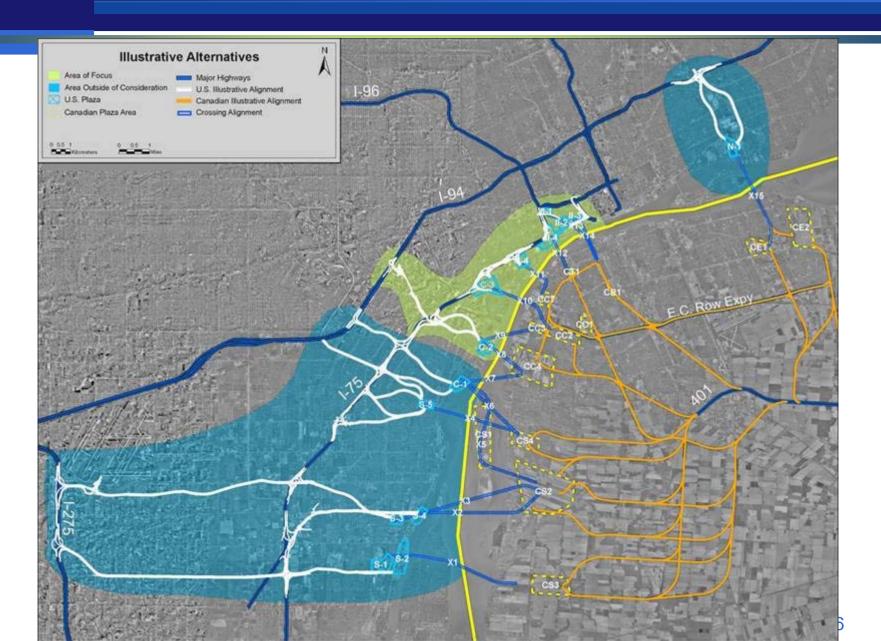
Inspection Plaza:

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Remaining Focus Area





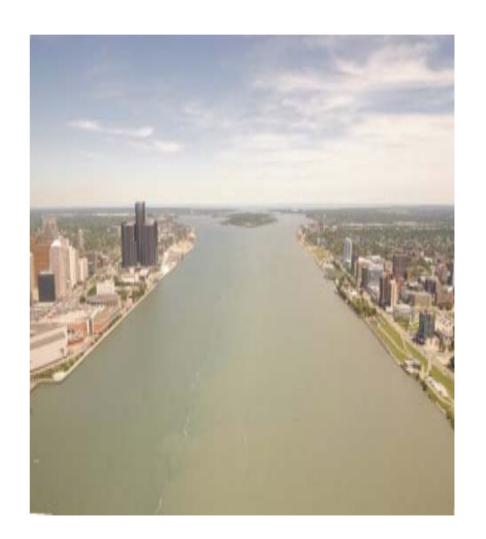
Susan Mortel
Director of Bureau of Planning

What is Governance?

Ownership

❖ Responsibility for:

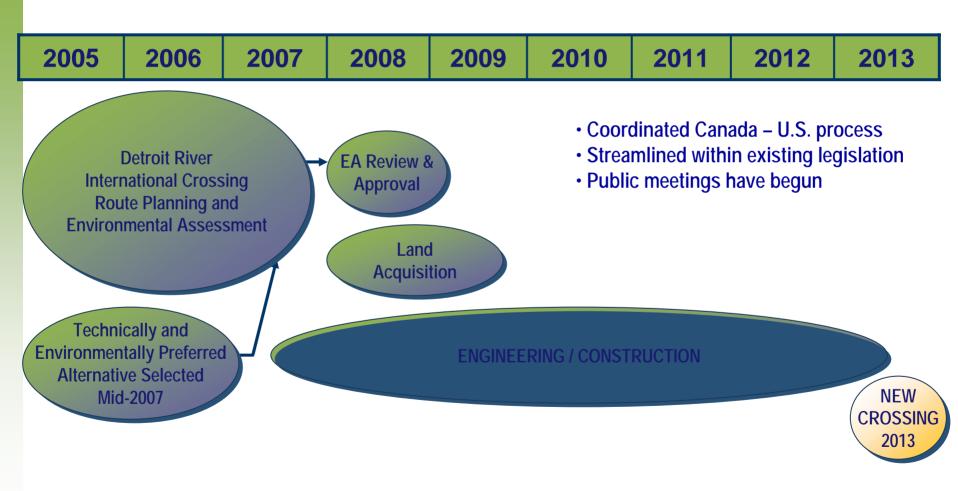
- Design
- Construction
- Operations
- Administration
- Maintenance
- Financing



Bi-National Governance Working Group

- Subcommittee of the Bi-National Partnership
- **❖ Parallels the EIS process**
- Serves as a valuable mechanism to identify common ground among partners
- Will address important financial, operational and technical considerations to define nature of new crossing

How Does the Governance Decision Fit Into the Project Schedule?

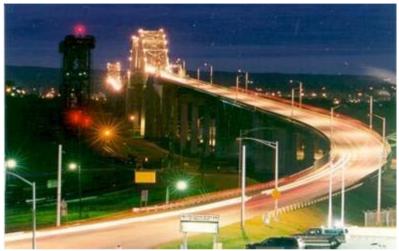


Governance at Existing Crossings

CROSSING	OWNER	OPERATOR
Ambassador Bridge Detroit, MI – Windsor, ON	Private Detroit International Bridge Co. Canadian Transit Co.	Private Ambassador Bridge
Detroit-Windsor Tunnel Detroit, MI – Windsor, ON	Public City of Detroit City of Windsor	Private Detroit & Canada Tunnel Corp. The Detroit & Windsor Subway Co.
Blue Water Bridge Port Huron, MI – Sarnia, ON	Public MDOT Blue Water Bridge Authority	Public MDOT Blue Water Bridge Authority
International Bridge Sault Ste. Marie, MI – Sault Ste. Marie, ON	Public MDOT Federal Bridge Corporation	Public MDOT
Peace Bridge Buffalo, NY – Fort Erie, ON	Public Buffalo-Fort Erie Public Bridge Authority (Reverts to Government of Canada and New York State following repayment of bonds)	Public Buffalo-Fort Erie Public Bridge Authority
Confederation Bridge New Brunswick – Prince Edward Island	Public Government of Canada	Private Strait Crossing Development, Inc.

A Range of Governance Options

- Public Ownership and Operations
- Private Ownership and Operations
- Public-Private Partnership
- Not-For-Profit Corporation
- Joint Authority
- Combinations of the above





How Will the Decision Be Made?

United States Government		
State	Transportation Commission	
	Governor	
	Legislature	
Federal	Federal Highway Administration	
	Department of State	

Canadian Government		
Province	Minister	
	Ontario Cabinet	
Federal	Minister	
	Cabinet	

Timeline for a Decision

❖ Our goal – governance decision in Winter 2006

- This allows for sufficient preparation for selected model
 - Announcement by Governor
 - Legislation

Environmental clearance – End of 2007

What We Will Need From You

- Establish parameters and formulate policy
 - Relative to appropriate public oversight
 - Acceptable elements of a public-private partnership
- Examples of issues to consider
 - What type of public oversight is appropriate to protect the public interest?
 - Is a public-private partnership appropriate?
 - If yes, how do governance and elements of a public-private partnership mesh?

Next Steps

❖Governance workshop – November 2005?

❖Adopt governance policy – Winter 2006

Questions?